This appendix provides an overview of the ways that stakeholder participation can enhance the assessment of transformational impacts of policies. Table B.1 provides a summary of the steps in the assessment process where stakeholder participation is recommended and why it is important, noting where relevant information can be found in the ICAT Stakeholder Participation Guide.

### TABLE B.1

Steps where stakeholder participation is recommended in transformational change impact assessment

<table>
<thead>
<tr>
<th>Chapter/section in this document</th>
<th>Why stakeholder participation is important at this step</th>
<th>Relevant chapters in Stakeholder Participation Guide</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Chapter 2</strong> – Objectives of assessing transformational change</td>
<td>• Ensure that the objectives of the assessment respond to the needs and interests of stakeholders</td>
<td>Chapter 5 – Identifying and understanding stakeholders</td>
</tr>
</tbody>
</table>
| **Chapter 4** – Steps and assessment principles  
  • **Section 4.2** – Planning the assessment | • Build understanding, participation and support for the policy among stakeholders  
  • Ensure conformity with national and international laws and norms, as well as donor requirements related to stakeholder participation  
  • Identify and plan how to engage stakeholder groups who may be affected or may influence the policy  
  • Coordinate participation at multiple steps for this assessment with participation in other stages of the policy design and implementation cycle, and other assessments | Chapter 4 – Planning effective stakeholder participation  
  Chapter 5 – Identifying and understanding stakeholders  
  Chapter 6 – Establishing multi-stakeholder bodies  
  Chapter 9 – Establishing grievance redress mechanisms |
| **Chapter 6** – Choosing which transformational change characteristics to assess  
  • **Section 6.3** – Describe the vision for transformational change of the policy  
  • **Section 6.4** – Identify barriers to transformational change  
  • **Section 6.5** – Choose transformational change characteristics to be assessed | • Reflect diverse stakeholder interests and concerns in the vision for transformational change  
  • Enhance completeness of identification of transformational change characteristics with stakeholder insights  
  • Ensure that indicators and frequency of monitoring reflect stakeholder interests and information needs  
  • Improve identification of barriers to transformational change with stakeholder insights | Chapter 8 – Designing and conducting consultations |
### TABLE B.1, continued

<table>
<thead>
<tr>
<th>Chapter/section in this document</th>
<th>Why stakeholder participation is important at this step</th>
<th>Relevant chapters in <em>Stakeholder Participation Guide</em></th>
</tr>
</thead>
</table>
| **Chapter 8** – Estimating transformational impacts ex-ante  
  • **Section 8.1** – Assess characteristics | • Minimize subjectivity and bias by integrating diverse stakeholder insights on estimated future changes of transformational characteristics | Chapter 5 – Identifying and understanding stakeholders  
 Chapter 6 – Establishing multi-stakeholder bodies  
 Chapter 8 – Designing and conducting consultations |
| **Chapter 9** – Estimating transformational impacts ex-post  
  • **Section 9.2** – Assess characteristics | • Improve scoring of changes in transformational characteristics with stakeholder insights | Chapter 8 – Designing and conducting consultations |
| **Chapter 10** – Monitoring performance over time  
  • **Section 10.1** – Define the monitoring period and frequency  
  • **Section 10.3** – Monitor indicators over time | • Ensure that monitoring frequency addresses the needs of decision makers and other stakeholders  
 • Ensure relevance and completeness of indicators to be monitored | Chapter 5 – Identifying and understanding stakeholders  
 Chapter 8 – Designing and conducting consultations |
| **Chapter 11** – Reporting | • Inform decision makers and other stakeholders about transformational impacts  
 • Increase accountability and transparency, and thereby credibility and acceptance of the assessment | Chapter 7 – Providing information to stakeholders |